



**The BIG FIX Uganda
2022: The Year in Review**

Dear Friends and Supporters,

The BIG FIX Uganda had a very successful 2022, thanks to our amazing team in Uganda, dedicated volunteer board, and you – our wonderful donors!

The BIG FIX Uganda continues to operate the *only* animal hospital in Northern Uganda, a vast region which is home to more than 7 million people. The hospital has been open 365 days a year since it opened in 2016. At the hospital and in our village outreach clinics, we have now treated 92,223 animals!

A total of 89 war survivors and rescue dogs have graduated from our pioneering canine-assisted trauma intervention, The Comfort Dog Project. Once disabled by crippling trauma, our Comfort Dog guardians are now a thriving community that staffs our hospital, field clinics, education programs, and animal welfare/rescue teams.

We remain a critical force in the war on rabies – a serious, preventable threat in Northern Uganda. Armed with new rabies vaccine tracking technology, we are better equipped to make progress in the fight to eliminate rabies.

Our education program continues to include school programs, our popular radio talk shows, mural painting, and distribution of *The Great Dog Guardian Book*. To date, we have presented our education program at 298 schools. Demonstrations by our Comfort Dog teams show kids that dogs can be safe, attentive best friends. Capturing these young hearts and minds is the key to a better future for the people and animals of northern Uganda.

The BIG FIX Uganda and The Comfort Dog Project are gaining recognition and appreciation in Uganda and in the burgeoning human-animal wellbeing community across Africa. The Comfort Dog Project was invited to partner in first *Gulu's Metal Health Awareness Event*. Meg Daley Olmert, BIG FIX Board member and Scientific Advisor was asked to share the therapeutic success of our Comfort Dog Project at *The 2nd Annual Pan-African Conference on Animal Assisted Interventions and Assistance Animals in Africa*. The Comfort Dog Project was the only canine-assisted trauma therapy program represented in the conference.

We are pleased to provide you with our full 2022 financial statements for The BIG FIX (U.S.-based parent organization) and The BIG FIX Uganda. As you will see, we continue to have a big impact with a lean budget.

We hope you will enjoy the summary of all that was accomplished during 2022, thanks to our donors and partners. We are grateful that you share our One Health Vision that healthy animals make healthy people.

Veterinary Services Department.

In total, The BIG FIX Uganda treated 7,430 animals during 2022 (2,283 at the hospital and 5,147 in the villages) and performed 988 surgical procedures.



Dr. Godra administering treatment to a parvo patient.

The BIG FIX Hospital.

The BIG FIX hospital treated a total of 2,167 dogs, 108 cats, 7 rabbits, and 1 monkey during 2022. 673 patients were admitted for intensive treatment of serious conditions including 314 with parvo virus, 41 severe traumatic injuries, 23 cases of poisoning, and 6 fractures. 24 patients with inoperable transmissible venereal tumors were admitted and successfully treated with chemotherapy. 880 surgeries were performed at the hospital. 440 community dogs and cats were picked up at their homes and transported to/from the hospital, where they underwent spay/neuter surgeries and received vaccinations, deworming, and treatment of wounds. A daily average of 40 admitted patients were cared for at the hospital.

BIG FIX offers a lifelong commitment to the wellbeing of all comfort dogs and animals adopted from us, including free veterinary services and home checks. When dogs or their guardians need it, we have an emergency food bank to provide relief.



A happy guardian and his dog at the time of discharge from The BIG FIX Uganda’s hospital.

This past year, we were able to hire another vet, bringing our hospital staff **to 3 full-time resident veterinary doctors**. We believe this greatly improved the quality of life (not to mention reducing the likelihood of burnout) for our vets, and improved the quality of care we were able to provide to each individual patient. We were also able to hire a second full time veterinary assistant.

Our three full time resident staff veterinary doctors received mentoring and support from Dr. Benard Agwai of Makerere University and a team of veterinary practitioners in the U.S.A.: Dr. Brenda Forsythe, Dr. Antje Joslin, and Dr. Samantha Lawton. Specialized training was also provided to support our team’s educational development.



Dr. Benard Agwai provides guidance to one of BIG FIX’s resident veterinary surgeons during a complex fracture repair.

An Animal Welfare Compliance Team was created in September 2022 to ensure, through daily checks, that we are providing the best possible care to each of our patients. We also implemented a *Record of Animals on the Premises* on our Google Drive which is updated daily and gives every staff person immediate access to all necessary information regarding each animal on the premises.

Our inventory control and procurement was greatly enhanced by the hiring of Ojok Samuel as our Hospital Administrator. Samuel brought to BIG FIX many years of experience as a procurement officer for the government hospital in Gulu and we have been able to expand our list of suppliers and reduce our cost of supplies thanks to his efforts. We implemented use of QuickBooks for our organization accounting and inventory control of our hospital supplies and drugs.

The BIG FIX Veterinary Laboratory.

A significant accomplishment was the opening of our veterinary laboratory-- the only one in Northern Uganda--in February 2022. We hired a part time laboratory assistant and are now able to run 13 different type of analyses to help better guide our doctors in diagnosing and managing treatments for our patients. In total, we ran 261 laboratory tests during 2022. Another useful diagnostic tool we received during 2022 is a portable ultrasound machine which was donated to us by **Project V.E.T.S.**



Our laboratory technician, Isaac, examining a specimen.

Helping Animals in the Villages.

In addition to the 2,383 animals treated in our hospital during 2022, **BIG FIX traveled to 36 remote villages identified as having the highest incidents and risk of rabies. Our Vet team delivered 5,047 rabies vaccines and performed 108 spay/neuter surgeries.**

As always, our field educators (all graduates of The Comfort Dog Project) were on hand to teach grooming and washing to 2,304 dog guardians and they exchanged 3,352 ropes for unsafe dog neck restraints.

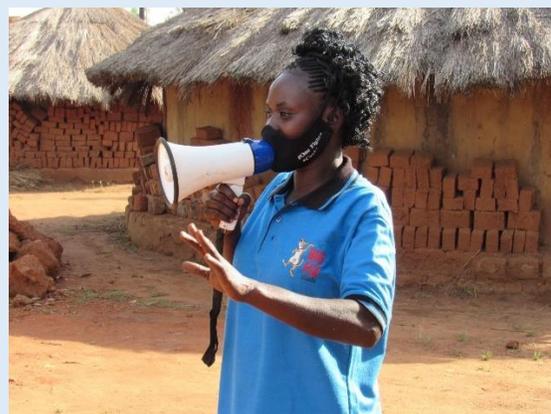
Thirty-six village field clinics were held throughout the year in the most critical areas of Northern Uganda. These critical areas are determined by: history of rabies cases or recent rabies outbreaks, large dog populations, or large number of dog bite incidents. Each clinic received an average of 143 community animals and **in total 4,970 dogs and 177 cats were vaccinated, de-wormed, and received other needed treatments at these events.**

While we prefer to perform spay/neuter and other surgeries at our hospital, 6 of the field clinics included surgeries due to their remote locations. At these clinics, **we spayed/neutered 108 dogs and cats.**

Our field educators (all graduates of The Comfort Dog Project) were on hand to teach grooming and washing to 2,304 dog guardians and they exchanged 3,352 ropes for unsafe dog neck restraints.



Left: A dog brought to one of our 2022 village clinics by her guardian. In these remote areas where veterinary services are otherwise not available, many dogs suffer from parasite infestation, skin diseases, and other conditions. This dog was given a course of treatment for mange and was expected to make a good recovery.



Left: The BIG FIX team performing surgeries in the field. Right: Animal Welfare Officer Akumu Filda, instructing dog guardians how to keep their dogs relaxed during their rabies vaccination and deworming.

Working Toward Elimination of Rabies.

Four very serious rabies outbreaks occurred during 2022, causing exposure to many people and animals. BIG FIX’s own lead veterinary doctor was attacked by one of these rabid dogs and 3 children were bitten by the same dog. Thanks to our supporters, BIG FIX was able to provide medical treatment and post-exposure anti-rabies treatment for not only our doctor but also the children who were bitten. The parents of these children could not afford the cost of post-exposure anti-rabies treatment.

Thanks to a very generous donor, The BIG FIX Uganda was able to embark on a 3-year plan to eradicate rabies from 40 key areas. We have now implemented the regional Rabies Tracker phone app which we was awarded to BIG FIX by **Global Alliance for Rabies Control (GARC)** last year. With the Rabies Tracker, BIG FIX and our government partners can immediately see where vaccinations and suspected rabies cases have occurred. This empowers us to prioritize resources for vaccination clinics, maximize impact, and provide lifesaving respond to rabies outbreaks.

Thanks to a very generous donor, The BIG FIX Uganda was able to embark on a 3-year plan to eradicate rabies from 40 key areas. We made huge advancements in our rabies surveillance and response efforts during 2022 as a result of this support. This included implementation of a regional Rabies Tracker operated on a phone app which was awarded to BIG FIX by Global Alliance for Rabies Control (GARC). After training and personalization of the app including entry of hundreds of villages in our region into the data base, The BIG FIX and our government partners began using the Rabies Tracker in February 2022. The Tracker allows all stakeholders to immediately see where vaccinations and suspected rabies cases have occurred. This empowers us to prioritize resources for vaccination clinics to maximize impact and to create strategies for responding to rabies outbreaks.



Early images showing plotting of vaccinations by area on the Rabies Tracker app.

There have been too many people in Northern Uganda who died during 2022 as a result of rabies, a deadly disease which is preventable through vaccination of dogs. We are determined to bring about an end to rabies in Northern Uganda through improved vaccination coverage and

monitoring. We are very grateful to the donors, local governments, and Global Alliance for Rabies Control, for partnering with us in these efforts.



The Comfort Dog Project

It is estimated that 70 percent of the people in Northern Uganda suffer from post-traumatic stress following the brutal 20-year war. Although the fighting ceased in 2007, the people continue to battle the effects of the war. Poverty in the region remains high and there are few opportunities to earn a living. Suicide, debilitating depression, and gender-based violence are the inevitable result in a region with only one mental health worker per one million people.

The BIG FIX Uganda stepped into this mental health void in 2014 with the creation of The Comfort Dog Project, a canine-assisted trauma intervention. Since then, a total of 89 war trauma survivors and rescue dogs have graduated from The Comfort Dog Project. This highly effective, canine-assisted trauma intervention is the only one of its kind in Africa.



A few of the Comfort Dog Project teams.

Leading The Comfort Dog Project is Francis Okello Oloya, our award-winning community psychologist. We are very pleased to announce that Ayot Suzan, a highly qualified mental health nurse and social worker, joined our Comfort Dog Project staff in 2022. Suzan brings extensive experience, including working at the BidiBidi Refugee settlement and her expertise in counseling victims of sexual assault and gender-based violence is providing essential support to CDP guardians.



Ayot Suzan (right) leading a group session with CDP guardians.

Eleven war trauma survivors were paired with rescue dogs and successfully completed the 20-week long training as part of the 2022 Comfort Dog Project. The training program included dog training and bonding activities as well as group counseling and animal welfare education. Five previous program graduates also completed the 2022 training class with new dogs they adopted after the deaths of their original Comfort Dogs.

Among the 2022 program guardians were 9 who had been abducted by the LRA army, 2 who had witnessed family members being murdered, and one orphan. 2 had suffered recent loss of parents and one was experiencing gender-based violence. Trauma measures taken after completion of the 20-week long course in dog bonding and training and psychosocial counseling, showed that all guardians felt less stress, depression, and anxiety. They also reported feeling strong, affectionate family bonds with their Comfort Dogs. This is the clinical and subjective evidence that the Comfort Dog Project is improving the welfare of war survivors and the dogs who love them.

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A 2022 team demonstrating “watch me” and “give paw”.

The Comfort Dog Project’s commitment to the wellbeing of our participants continues beyond graduation. Annual assessment of the psychosocial wellbeing of our graduates are conducted each year in January. Guardians are also encouraged to attend monthly guardian meetings. During 2022, we held 48 guardian meetings which included provision of free vet checks and deworming for the dogs, and training practice to reinforce dog-guardian bonding. Group counseling was provided at each of these meetings. In addition, we provided 97 individual counseling sessions during the year to CDP guardians.



CDP Manager and Community Psychologist Francis Okello Oloya leads a group counseling session of CDP guardians.

Our Dog Games were held in January and October. An impressive 49 CDP teams participated in the January games and 52 participated in the October games. These events provide everyone with a chance to win--and laugh as they compete in events such as best sit/stay, dog calling, best fetch/retrieve, best walking without a leash, best condition, best groomed, and—a great favorite--the dog who looks most like the guardian.



Bosco (CDP Class of 2018) was the proud winner of the “Guardian who looks most like his dog” Contest, January 2022.

The CDP Dog Welfare Officer made 428 phone follow ups regarding CDP dogs, performed 45 home checks (which included physical examinations and administering basic treatment), and provided 82 dog collars, 78 leashes, and 52 grooming tools to guardians who needed them.

Seventeen CDP dogs were admitted to the hospital for serious illness or injury during 2022.

For the community at large, The Comfort Dog Project provided a total of 60 village group trauma counseling meetings in areas which were selected due to their high suicide rates. These meetings were attended by an average of 17 people. We provided community grief counseling (to people who lost animals or human family members) to 63 people in person and to 59 people by telephone.

In November, The BIG FIX Uganda was a co-sponsor of the **Gulu Mental Health Run**, an event aimed at making mental health a national priority in Uganda. Ten CDP teams participated in the event, along with several staff members. CDP graduate/Animal Welfare Officer Onen Robert came in 11th in the race among hundreds of participants. During the post-run program, the CDP guardians and their dogs provided demonstrations to the cheers of the entire crowd. Some guardians also bravely gave testimony about how their interactions with their dogs had improved their mental health and well-being. One guardian relayed that he had not slept at night for 20 years due to horrible nightmares and hypervigilance. However, after receiving his Comfort Dog, he is now sleeping well. This is what is meant by the term “community-based mental health support”. The Comfort Dog Project is a living, healing example of that mental health care ideal.

News of The CDP’s pioneering success as a canine-assisted trauma intervention spread across Africa as Science Advisor and BIG FIX board member Meg Olmert presented our program online at *The Second Annual Pan-African Conference on Animal Assisted Interventions and Assistance Animals in Africa*. The Comfort Dog Project remains the only trauma based AAI program in Africa, but we hope it won’t be the last.



The CDP Roundhouse.

Education Program

The BIG FIX Uganda’s 2022 Education Team visited 38 schools, reaching 18,767 students and their teachers. Our Education Team included BIG FIX’s Education Manager, the Principle Education Officer for Gulu City, the Lead Canine Officer for Gulu Police Department, and 3 very impressive Comfort Dog Project teams.



Comfort Dog Lok Oroma, a member of The BIG FIX Education Team, during a school visit.

A highlight of each school visit is when the guardian and comfort dog teams provide real life demonstrations that dogs can be safe, attentive best friends. Concepts that remain unknown to many people in Northern Uganda today.



*During a school visit from BIG FIX’s Education Team, Lead Canine Officer for Gulu Police Department questions children (left) and copies of *The Great Dog Guardian Book* are given to children.*

The Team distributed 19,193 copies of *The Great Dog Guardian Book*—an *illustrated guide* on all aspects of dog guardianship and animal rights including how to feed and care for animals, recognize and prevent diseases, communicate and train dogs, and to be an animal *advocate*.

Our ***Art for Animals*** program painted 17 beautiful murals at primary schools throughout the region. These murals were designed through collaboration between The BIG FIX’s talented artist and the children at each school. The murals depict positive interactions between children and dogs and are a lasting tool to change minds and open hearts about dogs.





A few of the school murals created during 2022. Bottom right: students participating in the painting.

We are exceptionally grateful to The Underdog International for its generous sponsorship of our school outreach and mural painting projects during 2022.

In 2022, our Education Program also produced **43 weekly radio talk shows that reach millions of listeners in Northern Uganda, Southern Sudan, and Eastern DRC.** Led by our Education Manager, Francis Okello Oloya, these programs covered animal health and welfare issues and helped us to address timely issues such as rabies outbreaks. Program participants included top police officials who stressed the importance of complying with Uganda’s anti-cruelty laws. A call-in segment allowed members of the public to have their questions answered. A frequent question asked by callers remains *When will BIG FIX come to provide services in our area?*

We thank Mega FM and Favour FM for their generous support of our work through donation of this prime airtime for our radio broadcasts.



Hosting students interested in studying veterinary medicine at The BIG FIX.

The BIG FIX Uganda continued to host visits from students and interns interested in veterinary medicine. **We hosted visits from a total of 243 students and their teachers from Uganda Youth Development Organization, Labora Youth Development Center, and**

St. Peter’s Primary School. Many students told us they never realized that dogs need to be fed and cared for. Many expressed interest in pursuing animal health care studies—an essential start to improving the lives of animals in Northern Uganda.

Animal Welfare Team

The Animal Welfare Team is fully staffed by Comfort Dog Project graduates. These devoted individuals are responsible for responding to community rescue calls, animal care and rehabilitation (including management of our kennels) at BIG FIX, and adoptions. During 2022, the Animal Welfare Team placed 28 dogs and 11 cats into homes. A home check was completed by our Animal Welfare Officer prior to each adoption and our team made 318 phone follow ups and performed 126 home visits to ensure the ongoing well-being of the animals BIG FIX has placed into adoptive homes.



Left: “Biggie”, a senior rescue dog, finally went to a wonderful forever home during 2022 after a long period of rehabilitation at BIG FIX. Right: Animal Welfare Officers Robert and Filda en route to perform home checks in the villages.

The Animal Welfare Team (AWT) members received specialized training in dog and cat enrichment and were equipped with tools to assist in improving the quality of the lives of animals coming through our kennels. This included use of lick mats, snuffle mats, and scent games. The team also created its own recipe for making dog treats with local ingredients preferred by the dogs: gnut paste, carrots, bananas, and dried silverfish.

The AWT responded to 44 community rescue calls during 2022 and took in 73 dogs and cats who needed emergency assistance.

In our kennels, a total of 761 dogs were cared for during 2022. Our dog walkers clocked a total of 7,160 walks and washed 291 dogs.



Jennifer, a CDP graduate and member of BIG FIX's Animal Welfare Team, on dog walking duty.

Organization Development

Capital improvements during 2022 included re-construction of our original kennel building. The new *Athena* kennel building has five rooms for group housing of dogs and a cattery. A new closed-circuit camera system was installed to allow our doctors and security staff to monitor all patient housing areas at all times.



Front and back images of the reconstructed Athena kennel building.



An injured kitten enjoying a safe and comfortable stay in the new cattery, part of the Athena building.

Our inventory control and procurement was greatly enhanced by the hiring of Ojok Samuel as our Hospital Administrator. Samuel brought to BIG FIX many years of experience as a procurement officer for the government hospital in Gulu and we have been able to expand our list of suppliers and reduce our cost of supplies thanks to his efforts. We implemented use of QuickBooks for our organization accounting and inventory control of our hospital supplies and drugs.

The BIG FIX Uganda was granted a new five-year work permit during 2022 by the NGO Bureau of Uganda, the regulatory body for charities operating within the country. Our work permit allows us to provide services in Gulu City, Gulu District, Amuru District, Oyam District, Pader District, and Nwoya District. The renewal process included the provision of detailed MOUs between BIG FIX and all local governments and letters of recommendation from local leaders and officials.

Throughout 2022, The BIG FIX Uganda worked closely with the NGO Forum (which monitors the work of local NGOs) and one of our management team leaders, Francis Okello Oloya, was named to the Board of Directors of the Gulu NGO Forum.

The BIG FIX Uganda continued its diligence to comply with all laws and regulatory schemes including payment to Uganda Revenue Authority (URA) of payroll taxes and withholding taxes (on purchases of supplies), contributions to the National Social Security Fund (NSSF), and filing of all required reports to URA, NSSF, and the Financial Intelligence Authority (FIA). The BIG FIX Uganda hospital and our doctors maintained up-to-date licenses from the National Drug Authority and the Uganda Veterinary Board.

We again welcomed the children of The BIG FIX staff to come to work with their parents for Kids Day in September. It was a fun day of games, art, and having the chance to see the important work their parents do.



Some of the children of our staff enjoying Kids Day at The BIG FIX.

The BIG FIX Uganda owns 4 acres of land in Koch Village, Gulu City. The front two acres house our hospital, isolation treatment unit, Athena Kennel, new kennel building, CDP roundhouse, dog training yard, and guesthouse. The other 2 acres were cultivated to grow food which was used to cook for the animals and our staff. During 2022, we grew maize, carrots, sweet potatoes, and French beans. which saved us from purchasing these items at market prices.

Historical Accomplishments

From 2012 to 2022, The BIG FIX Uganda has:

- **Treated 92,223 animals**
- **Performed 9,832 surgeries**
- **Visited 298 schools**
- **Held 522 village veterinary clinics**

Acknowledgements

We are exceptionally proud of The BIG FIX staff, who tirelessly carry out the organization's mission 365 days a year. They are our greatest and most important resource and we are committed to improving the quality of their lives as they are to improving the lives of animals and people in Uganda.



The BIG FIX staff includes 16 full time and 10 parttime employees, and 13 of them are graduates of our Comfort Dog Project. In addition, graduates of The Comfort Dog Project serve as members of our school education team, and as field educators in the villages. We provide our staff with daily lunch and medical insurance.

The BIG FIX Uganda is especially grateful to its management committee members: Odoch Honest (Executive Administrator), Francis Okello Oloya (CDP/Education Manager), Dr. Bill Sseguya Kizito (Lead Veterinary Doctor), Ayot Suzan (Social Worker/Animal Welfare Team Manager), and Ojok Samuel (Hospital Administrator).

Dr. Benard Agwai, Trustee, is appreciated and acknowledged for his ongoing support and leadership to our veterinary team and the organization as a whole.

We thank the Executive Committee members of The BIG FIX Uganda, who serve without compensation or expense reimbursement, and who devote countless hours to providing support and oversight to everything that happens on the ground. These members include: Sarah Schmidt, Bonnie Ladwig, Tracey Talentino, and Andrea Kennedy.

We appreciate the members of the board of directors of The BIG FIX, the U.S.-based NGO which is the parent organization of The BIG FIX Uganda: Dr. Brenda Forsythe, Dr. Antje Joslin, Meg Daley Olmert, Kathryn Mohan, Sarah Schmidt, Laura Austin, and Philip Tedeschi. The board members volunteer their time and talent to do all they can to see that The BIG FIX Uganda is able to carry out its mission. Administrative expenses are covered by annual board donations so that 100% of the donations received from the public are actually sent to Uganda to fund The BIG FIX Uganda's programs.

Finally, none of this could occur without the support and encouragement of the friends and donors to The BIG FIX. Every donation helps to create a better life for the animals and people of Northern Uganda. We cannot thank you enough for joining hands with us.

Financial Report

Financial transparency and accountability are two of our core values and we therefore present below our full 2022 financial summaries. The first financial statement, for The BIG FIX, accounts for all donations received by the U.S. based NGO which is the parent organization of The BIG FIX Uganda. We are very proud that our administrative expenses are an exceptionally lean 1.1% of our total operating expenses. Further, board members donate the amount of our administrative expenses so that 100% of donations received from the public can be sent to The BIG FIX Uganda.

The BIG FIX was again named a Top Rated Charity by Great Nonprofits and we maintained the highest level of transparency (Platinum) with GuideStar.

**The Big Fix
2022 Year End Financial Statement
(January 1 – December 31, 2022)**

BEGINNING BALANCES (January 1, 2022)	\$102,548.00
Adjustment to Beginning Balance due to accounting error in 2021	1.61
Adjusted Beginning Balance	\$102,549.61
INCOME (January 1 – December 31, 2022)	
Donations and Sponsorships	\$306,192.78
Grants	\$ 8,281.42
Volunteer Fees	\$ 4,250.00
Refunds	\$ 2,750.00 ⁱ
<u>TOTAL INCOME</u>	<u>\$321,474.20</u>
EXPENSES (January 1 – December 31, 2022)	
Program Expenses:	
Wire Transfers to BIG FIX Uganda	170,140.00
Purchase of supplies and equipment for BIG FIX Uganda	955.80
Sub-Total Program Expenses:	171,095.80 (98.9%)
Administrative Expenses:	
Liability insurance	1,190.00
Website hosting	398.96
Government report filing fees	151.00
Wire transfer send and receive fees	250.00
Sub-Total Administrative Expenses:	1,989.96 (1.1%)
<u>TOTAL EXPENSES</u>	<u>\$173,085.76</u>
ENDING BALANCES (December 31, 2022)	\$250,938.05
Reserved Funds:	
For 2023 Budget	\$128,075.00
For 2024 Budget (Rabies Vaccination Clinics)	\$ 33,200.00

The 2022 financial statement of The BIG FIX Uganda, below, details how all funds received in Uganda were spent. Our accounts are audited annually in Uganda by a certified accountant. As you will note, our top expenses were (1) staff compensation and expenses; (2) veterinary supplies and drugs; (3) capital improvements; and (4) education. We invite our donors to request any additional information regarding these reports by contacting us at info@thebigfixuganda.org.

**The BIG FIX Uganda
2022 Financial Statement
(January 1 – December 31, 2022)**

Note: An average currency exchange rate of 3627 has been applied to convert shillings to dollars. Please note that the actual currency conversion rates varied throughout the year

	UG Shillings	US Dollars
BEGINNING BALANCES (January 1, 2022)		
U.S. Dollar Account		50,904.68
Uganda Shillings Account	17,472,337	
Cash on Hand	0	

ENDING BALANCES (December 31, 2022)		
U. S. Dollar Account		64,293.74
Uganda Shillings Account	17,923,937	
Cash on Hand	0	

SUMMARY OF ACTIVITY AND ACCOUNT BALANCES

	UG Shillings	US Dollars
U.S. Dollar Account		
Beginning Bank Balance (January 1, 2022)		50,904.68
Bank deposits – Wire Transfers received from U.S. BIG FIX		169,960.00 ⁱⁱ
Bank deposit – Wire Transfer – grants and donations from other sources		7,000.00
Bank interest		67.43
Bank fees		638.37
Bank withdrawals		163,000.00
Ending Bank Balance (December 31, 2022)		64,293.74

Uganda Shillings Account		
Beginning Balance (January 1, 2022)	17,472,337	
Bank deposits – Income and Amounts Received in Uganda	88,226,350	
Ending cash at hand balance deposited to UGX account on 12/31/22 for account verification	3,657,700	
Currency exchanges – deposits from USD account withdrawals	591,190,000	
Bank fees	496,400	
Bank withdrawals	649,850,000	
Checks Cashed	32,276,050	
Ending Bank Balance (Uganda Shillings) (December 31, 2022)	17,923,937	

Uganda Shillings – Money Held in Cash		
Beginning Money Held in Cash (January 1, 2022)		0
Additions to Money Held in Cash:		
Bank withdrawals in cash	649,850,000	
Income received in cash	88,227,350	
Currency exchange: of cash donation of \$200 for AWT bicycles	680,000	
Deductions from Money Held in Cash:		
Expenses paid in cash or by bank deposit of cash	646,872,300	
Counterfeit 1,000 note received	1,000	
Deposits of cash income to the bank	88,226,350	
Deposit of ending cash balance to bank for account verification	3,657,700	
Total Ending Cash on Hand (December 31, 2022)		0

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INCOME (January 1 – December 31, 2022)

Wire Transfers from the U.S.		
Funds from BIG FIX (U.S. NGO)		\$169,960.00
Donations and grants from other sources		7,000.00
Income generated in Uganda by The BIG FIX		
Veterinary services at the hospital ⁱⁱⁱ	54,646,500	
House calls	810,000	
Field clinic contributions	6,026,700	
Dog Lodging	8,025,000	
Pet Supply Shop	10,698,000	
Laboratory fees	1,635,000	
Adoption donations	505,000	
X-ray fees reimbursements	260,000	
Donations by volunteers for laundry	98,500	
Local donations	2,109,000	
Unusable items which were sold or auctioned off	1,962,000	
Supplier bid form payments received	600,000	
Other donations received	775,550	
Misc. amounts received	76,000	

TOTAL INCOME: 88,227,350 \$176,960.00

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EXPENSES PAID (January 1 – December 31, 2022)

All expenses were paid in Uganda shillings. USD approximate equivalents are provided for information only, using a currency exchange of 3627, which is the average 2022 currency exchange rate received.

Category	Uganda Shillings	Percentage of Total Expenses	Top Expenses	Approximate Equivalent in US Dollars
Accounting and Auditing Services	10,372,000	1.5%		2,859.66
Airtime and Internet Data	11,454,000	1.7%	10	3,157.98
Animal Care	21,551,740	3.2%	9	5,942.03
Comfort Dog Project	27,463,800	4.0%	6	7,572.04
Compound and Garden	4,761,600	0.7%		1,312.82
Education Programs	37,132,700	5.5%	4	10,237.85
Equipment Purchases	22,101,000	3.3%	8	6,093.47
Government Formalities and Licenses	6,603,800	1.0%		1,820.73
Guest House	9,932,410	1.5%		2,738.46
Improvements (Capital Improvements)	53,939,050	7.9%	3	14,871.53
Insurance (including staff medical insurance)	24,454,950	3.6%	7	6,742.47
Miscellaneous	1,199,500	0.2%		330.71
Mobilization	6,313,600	1.0%		1,740.72
Repairs and Facilities Maintenance	8,823,200	1.3%		2,432.64
Staff Compensation and Staff Expenses	270,564,100	39.9%	1	74,597.22
Supplies (Stationery, COVID, and Cleaning)	7,237,382	1.1%		1,995.42
Transportation	28,359,700	4.2%	5	7,819.05
Veterinary Services and Supplies	115,919,418	17.1%	2	31,960.14
World Animal Day/World Rabies Day Programs	10,964,400	1.6%		3,022.99

TOTAL EXPENSES **679,148,350** **\$187,247.95**

ⁱ Refund for payment made to perform website development. We found a company to provide these services on a pro bono basis in 2022.

ⁱⁱⁱ A total of \$170,140.00 U.S. Dollars was sent by wire transfer to The BIG FIX Uganda’s USD account in Uganda. The amount received in Uganda was \$169,960.00 USD. The difference of \$180.00 was charged by the intermediary banks for the 4 wire transfers (\$45.00 for each transfer).

ⁱⁱⁱ Guardians are asked to contribute what they can afford to pay for veterinary services without causing a hardship on their families. Guardians set the amount and if they say they can afford nothing, they pay nothing regardless of the cost of services provided.